

On **WEDNESDAY, NOVEMBER 16, 2016**, the **GREATER ORLANDO AVIATION AUTHORITY** met in regular session in the Carl T. Langford Board Room of the Aviation Authority offices in the main terminal building at the Orlando International Airport (OIA), One Jeff Fuqua Boulevard, Orlando, Florida. Chairman Frank Kruppenbacher called the meeting to order at 2:02 p.m. The meeting was posted in accordance with Florida Statutes and a quorum was present. *[Live Streaming from Orlando, FL]*

Authority members present,

Frank Kruppenbacher, Chairman  
Dean Asher, Vice Chairman  
Domingo Sanchez, Treasurer  
Mayor Buddy Dyer  
Mayor Teresa Jacobs  
Ed Fouche

Capital Program Review Panel,

Bob Bailey  
Linda Chapin  
Bill Frederick

Also present,

Phillip N. Brown, Executive Director and  
Secretary  
Dayci S. Burnette-Snyder, Director of Board  
Services and Assistant Secretary  
Marcos Marchena, General Counsel

*For individuals who conduct lobbying activities with Aviation Authority employees or Board members, registration with the Aviation Authority is required each year prior to conducting any lobbying activities. A statement of expenditures incurred in connection with those lobbying instances should also be filed prior to April 1 of each year for the preceding year. As of January 16, 2013, lobbying any Aviation Authority Staff who are members of any committee responsible for ranking Proposals, Letters of Interest, Statements of Qualifications or Bids and thereafter forwarding those recommendations to the Board and/or Board Members is prohibited from the time that a Request for Proposals, Request for Letters of Interests, Request for Qualifications or Request for Bids is released to the time that the Board makes an award. As adopted by the Board on September 19, 2012, lobbyists are now required to sign-in at the Aviation Authority offices prior to any meetings with Staff or Board members. In the event a lobbyist meets with or otherwise communicates with Staff or a Board member at a location other than the Aviation Authority offices, the lobbyist shall file a Notice of Lobbying (Form 4) detailing each instance of lobbying to the Aviation Authority within 7 calendar days of such lobbying. As of January 16, 2013, Lobbyists will also provide a notice to the Aviation Authority when meeting with the Mayor of the City of Orlando or the Mayor of Orange County at their offices. The policy, forms, and instructions are available in the Aviation Authority's offices and the web site. Please contact the Director of Board Services with questions at (407) 825-2032.*

### **SOUTH TERMINAL C, PHASE 1 UPDATE**

1. Chairman Kruppenbacher welcomed our special guests today, Mayor Linda Chapin; Mayor Bill Frederick; and Mr. Bob Bailey who are members of the Capital Program Review Panel.

Mr. Brown stated that this is a historical event for the Aviation Authority. We have been at this juncture before and its been an interesting and intriguing pathway to get here. The item of discussion today could not have happened without this Board's direction and the foresight represented by Mayor Chapin and Mayor Frederick, while serving on the Aviation Authority Board, when they approved acquisition of property that gave us the 13,000 acres in which we can develop.

Referencing the definition we use for the World Class Airport (A World Class Airport provides a seamless arrival and departure experience that exceeds the needs of the traveler. This experience imprints the culture and environment of the region which instills a distinctive memory), Mr. Brown said that 2 points are of importance: (1) functional and efficient and (2) leaves imprint of the culture and environment of the region. He has had several discussions with Mr. Curt Fentress of how we incorporate those 2 points into the feel of the airport. Mr. Brown recognized the presence today of 2 airline industry stakeholders, Southwest and Jetblue. At the end of this presentation, the Board will be asked to approve the vision that Mr. Fentress will outline in the design concept and provide staff direction to begin construction. The focus of this airport also has to take into account what it means to provide air service in Orlando. It is a very competitive market. The yield of the airlines is not the highest in the industry so part of our business strategy is geared towards that but we also want to focus on customer excellence which has 2 components - architecture and operation. We are addressing this subject matter now because as we have mentioned to the Board on numerous occasions we have reached and stretched the capacity of the existing North Terminal Complex (NTC). To continue a positive experience for our travelers and stakeholders, we must move forward with the South Terminal Complex.

**SOUTH TERMINAL C, PHASE 1 UPDATE (cont)**

*Mr. Sanchez left the room at 2:39 p.m.; returning at 2:41 p.m.*

Using visual aids and video (copy on file) , Mr. Curt Fentress, Fentress & Associates, then made a detailed presentation of Phase 1 of the South Terminal Complex including the arrivals level curb on Level 3; departures level walking times; the landside town square and showcase of education, sports, medical, and natural beauty of Central Florida; arrivals level vestibule; ticketing - departure Level 2; the Boulevard; feature wall (from ticketing); concessions space; Airside Palm Court; media content; Airside hub; west concourse; north concourse; Windows on Orlando; Phase 1, fleet mix; Passenger Boarding Pier; international arrivals corridor; passport control; and the Baggage Handling System (Tote System).

*Chairman Kruppenbacher left the room at 2:41 p.m.; returning at 2:45 p.m.*

*Mayor Jacobs left the room at 2:41 p.m.; returning at 2:46 p.m.*

It was respectfully requested that the Aviation Authority Board resolve to (1) approve the proposed vision as presented; (2) approve the design of the South Terminal C, Phase 1, as presented; and (3) authorize staff to begin construction as contracts for the design elements are approved. Motion was made by Mayor Jacobs, second by Mayor Dyer, to consider the recommendation.

Mayor Dyer recognized the extensive thought process that went into the proposed design of the facilities. It plays very well off the North Terminal Complex. He is very pleased with the arrivals experience on Level 3. As to the media walls, it's a great opportunity to present the positive faces of Central Florida. In response to Mayor Dyer's question, Mr. Brown responded that the Aviation Authority will offer Wi-Fi and a lot of charging stations. The consultants have been working collaboratively in trying to anticipate future technological needs.

Mr. Sanchez also commented staff and the consultants for the work produced. He asked if any analysis has been done as to the work force needs of operating both terminals. Mr. Brown responded that this year's fiscal budget (2016-2017) includes additional firefighters; additional high reach equipment operated by the firefighters; personnel that will work under the COOP; we will have operations (APM) from the north to the South next year and we have begun addressing those needs and will continue to refine those needs. Mr. Brown mentioned that the airline business has changed and the South will not be all international gates. We have been talking with Jetblue who has needs for gates. Southwest has 20 operational gates right now and they will not fit into the South. He stated that we are looking at a combination of domestic and international gates to provide a connectivity between the airline business partners.

Mr. Sanchez then asked about the progression of the project as to Change Orders, teams meeting deadlines, and how everyone is working together. Mr. Brown stated that right now we are strictly in the design phase of the project. The bulk of the construction will begin in the first quarter of 2017 when we reach 60% design. He stated that there are have been some Change Orders but the team is on schedule.

Mayor Jacobs mentioned how she likes the proposed architecture; the media display; and wanting to learn about that technology for possible use in the convention center. Mr. Brown stated that this technology is used in LAX. She recommended having a business brand message woven throughout the terminal.

Vice Chairman Asher commended Staff and the team for capturing the comments and ideas of the Board and stakeholders when designing this facility.

Mayor Frederick mentioned Mayor Langford and his contributions to MCO. He congratulated the Board and Mr. Brown for their efforts. Mayor Frederick added that he has worked with all the Executive Director's at the Aviation Authority and there is no one better than Mr. Brown and his team.

Mayor Chapin stated that Mr. John Wyckoff would be very pleased.

**SOUTH TERMINAL C, PHASE 1 UPDATE (cont)**

Mr. Bailey stated that the team did a great job in anticipating technology by designing flexibility into the facilities.

Chairman Kruppenbacher acknowledged Mayor Frederick's participation in the ribbon cutting of the original NTC and how Board's since that time have inherited the responsibility of protecting this jewel. He reminded the Board and the audience that we are renovating this building (NTC) as we are building a multi-million dollar intermodal facility while designing the proposed South Terminal Complex with a very lean staff. The pressure on Mr. Brown, Mr. Thornton, and the rest of the team is mind boggling to him. They manage it well and maintain their professionalism while they do what they are doing.

In response to Chairman Kruppenbacher's question as to walkways on the international concourse, there are some walkways available for the long stretch. Mr. Brown added that the experience will be a bit different from other airports because instead of concrete walls there will be visibility into the airport facilities.

As to a follow-up question, Mr. Brown responded that Staff and the team held 25 separate meetings with a variety of stakeholders.

Referencing the media proposed for the Landside Town square, Chairman Kruppenbacher recommended including business environment.

Mr. Sanchez asked about the use of carpet throughout the terminal. Mr. Brown responded that staff is looking at Terrazzo.

Upon vote, the motion passed unanimously.

Chairman Kruppenbacher, along with the Board, congratulated Mayor Dyer on his recent appointment to the National Advisory Committee on Travel and Tourism Infrastructure by Transportation Secretary Anthony Foxx. The new Committee consists of 25 public and private sector stakeholders serving 2 year terms in the transportation, travel and tourism industries. The Committee will advise the Department on current and emerging priorities, issues, and funding needs related to facilitating within the intermodal transportation network of the US for travel and tourism activities. In addition, Mayor Dyer was named the 2016 Honoree for the CUTR Transportation Achievement Awards in Tampa, FL.

**ADJOURNMENT**

2. There being no further business to be considered, Chairman Kruppenbacher adjourned the meeting - 3:07 p.m.

*(Digitally signed)*



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Dayci S. Burnette-Snyder  
Director of Board Services



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Phillip N. Brown, A.A.E.  
Executive Director